CAPABILITY (MANAGING POOR PERFORMANCE) PROCEDURE

Employee:		
Manager:		
Date commenced		
	√	DATE
	or	
	X	
Supervisor Level - informal action		
Discuss action to improve performance		
Set targets		
Identify support needed		
Set review date		
Performance improved		
No further steps taken		
Verbal reprimand OR		
Verbal warning (authorised by Designated Officer)		
Discuss action to improve performance		
Identify support needed		
Set targets		
Set review date		
Reprimand/warning/proposed action placed on supervision file		
Performance improved - no further steps taken		
Performance not improved - refer to Designated Officer		
Designated Officer level		
STAGE 1 - Formal procedure/hearing		
Letter sent		
Hearing		
Problem restated		
Employee asked to provide explanation for poor		

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Identify support needed

Set review date

Set any additional targets

Meeting adjourned for Designated Officer decision

Discuss action to improve performance

Performance improved - no further steps taken

Designated Officer confirms decision and issues any written

Hearing decision confirmed in writing within 5 working days

Performance not improved - refer back to Designated Officer

performance

warning

	✓	DATE
	or	
	X	
STAGE 2 - Referred back to Designated Officer		
Hearing arranged		
Employee's explanation heard		
Final written warning considered		
Authorised Designated Officer issues a final written warning		
Warning confirmed in writing within 5 working days		
Discuss action to improve performance		
Identify support needed		
Set review date		
Alternative employment offered		
Alternative employment accepted		
Four week trial period		
No alternative employment or offer rejected		
Performance improved - no further steps taken		
Performance not improved - matter referred to Head of		
Service (Corporate Director if Head of Service was the		
Designated Officer) for Stage 3		
STAGE 3 - Referral to Head of Service or Corporate Director		
Hearing arranged		
Employee's explanation heard		
Decision made:		
Monitoring continues		
Dismissal considered OR		
Alternative employment offered		
Alternative employment accepted		
Four week trial period		
No alternative employment or offer rejected		
Employee dismissed on grounds of capability poor		
performance		
Dismissal confirmed in writing within 5 working days		
Employee advised of right of appeal		